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## **A Welcome From the Chair**



The Rt. Hon. Sir Roderic Lyne Non-Executive Chairman

### **Key Achievements Since the Last AGM**

One of the most successful periods in the quarter-century history of the Group

- Rapid and decisive response to COVID-19 ensuring business continuity
- Significant operational turnaround achieved exceeding own and market expectations and rewarded with a share price increase of 274% since date of last AGM<sup>(1)</sup>
- Strong FY 2019 financial performance with EBITDA increasing 45% to US\$265m
- Balance sheet significantly de-risked
- Renewed focus on ESG; with a diverse and experienced board, and improving environmental and safety statistics

## **FY 2019 Highlights**

Strong operational results which have translated into strong financial results

**Operational** 

inancial

Corporate

Gold sales +39% to 514Koz

POX Hub treated a record 188kt of refractory concentrate, producing 1/3 of the Group's gold

Pioneer flotation construction on track, successful transition at Malomir to a refractory asset

Group Revenue +49% to US\$742m

EBITDA +45% to US\$265m

Total Cash Costs (TCC)
at lowest end of
guidance at
US\$749/oz<sup>(1)</sup>

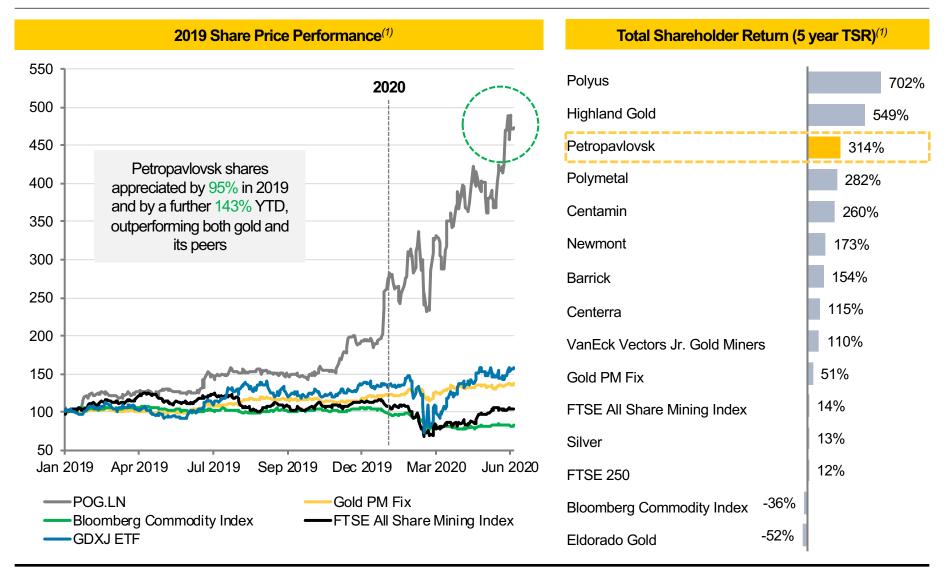
Improved debt
maturity profile - new
\$125m convertible
bond placed

An independent, highly qualified and diverse Board, fully compliant with UK Corporate Governance Code

0 fatalities and a 36% improvement in LTIFR to 1.61

### **Recognition of the Operational Turnaround**

The operational turnaround and fundamentals are reflected in our share price performance



## **Objectives and 2020 Goals & Plans**

## **Strategic priorities**

	Objective	2020 Goals & Plans		
ESG	Environment	Continuous improvement in intensity of consumable usage		
	Social	<ul> <li>Sustain / improve on LTIFR of 1.61</li> <li>Maintain strong community relations</li> </ul>		
	Governance	Maintain strong Board		
Operational	Maximise utilisation of POX Hub	<ul> <li>Pioneer flotation construction on schedule</li> <li>Securing third party concentrates</li> <li>Updated feasibility study underway into Malomir flotation plant expansion</li> <li>Identify opportunities within own Group portfolio</li> </ul>		
	Commence mining at Elginskoye	<ul> <li>Complete acquisition of TEMI licences</li> <li>Transition of mining at Albyn to Eliginskoye</li> </ul>		
Capital Allocation	Strengthen balance sheet & reduce interest payments	<ul> <li>Eliminate IRC loan guarantee</li> <li>Improve credit ratings</li> <li>Conversion of bonds and refinancing notes</li> </ul>		
	Sustainable dividends	Dividend policy to be discussed with shareholders and implemented		
	Organic growth to fill POX Hub	<ul> <li>Consider opportunities to increase concentrate production from Company's own mines</li> </ul>		

## 25 June 2020: Secondary Listing on the Moscow Exchange (MoEx)

A secondary listing diversifies the Company's investor base, provides additional liquidity and visibility

#### **Listing Rationale**

#### Investor base diversification

- Diversification of investor base / access to Russian asset managers, pension funds, insurance companies, retail
- Over 5m retail investors registered with MoEx alone

#### Additional liquidity + trading vols

 Additional liquidity increase due to access to Russian demand as well as arbitrage trading and increased trading volumes on the back of derivatives trading

#### Index inclusion

 Opportunities for inclusion into inclusion as part of the MoEx Russia / RTS Index which will result in further increase of liquidity

## MoEx listing is complementary to Petropavlovsk's existing primary listing on the London Stock Exchange

 New secondary listing acknowledges our 25 years of history and operational roots

#### **Share Transfer Mechanics**

#### No new shares placed or issued

- Petropavlovsk shares to be traded on MoEx will be deposited into a designated Clearstream account with Euroclear UK & Ireland, in favour of the National Settlement Depositary ("NSD")
- Thereafter, authorised market participants will be able to access the shares at the NSD (part of MoEx Group), to fulfil investor demand
- Quotation / settlement in RUB
- MoEx ticker: POGR

#### Market making

Agreements with Renaissance Capital and VTB Capital





## **Further comments from the CEO**



**Dr Pavel Maslovskiy**Chief Executive Officer



### **COVID-19 Pandemic**

A rapid and decisive response has helped ensure safety and ongoing business continuity

An emergency response team was established early to detect and limit possibility of the virus affecting the Group's operations







#### **Health and safety**



- Local community support, distribution of masks and hand sanitiser among local businesses
- All employees and contractors undertake 14 days quarantine prior to start of each shift
- Thorough reporting culture of any infection or illness

#### **Business continuity**



- No operational disruptions in relation to gold production or sales
- Zero detected cases of COVID-19 at any of Petropavlovsk's employees as as of 29 June 2020

#### **Financial liquidity**



- Gold sales agreement put in place with Gazprombank
- Enables up to 33.9bn RUB (c.US\$470m) or c.392koz Au of pre-paid gold sales

## **Sustainability Progress in 2019**

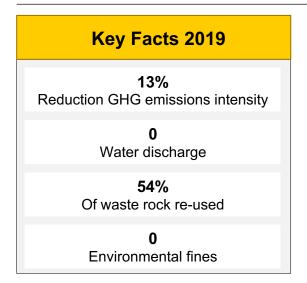
### Extensive work undertaken last year lays strong foundation for the future

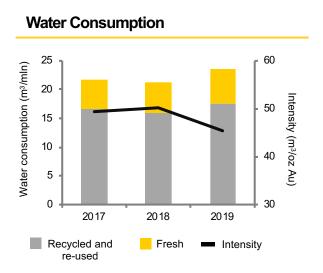
Objective	2019 Goals	Status	Performance	
	Hea	Ith and Safety		
Safety Performance Improvement	Reduce LTIFR at each mine	•	Significant decrease in LTIFR across all mining operations: improved by 36% to 1.61	
H&S Framework Development	Review and update H&S Policies to ensure safety at POX and underground	•	Updated POX H&S policies to reflect the introduction of new technologies	
Safety Culture Development	Conduct safety campaign to raise awareness	•	Conducted Road Safety Campaign and slips/trips/falls Campaign	
	Corporate S	Social Respor	nsibility	
	Increase bilateral communications with the workforce	•	<ul> <li>Board members visited Group's operations as part of workforce engagement programme</li> <li>Created Instagram account for Pokrovka newspaper</li> </ul>	
Stakeholder Relationship Building	Increase bilateral communications with the community	•	<ul> <li>3 community consultations organised to introduce and explain our projects</li> <li>6 site visits arranged for local residents, school children and representatives of local NGOs</li> </ul>	
	Further strengthen the relationship with indigenous communities	•	Signed an agreement for harmonious development of the Ivanovskoye evenk community between Albyn mine and the Association of Indigenou Minorities of the North of the Selemdzhinskiy District	
CSR Framework	Adopt Speak-up and Anti-bribery policies	•	Speak-up and Anti-bribery policies adopted	
Development	Align grievance procedure with international industry standards	•	Completed implementation of the grievance procedure, aligning the mechanism with ICMM Principles	
	Environm	<mark>ental Manage</mark>	ement	
Carbon Footprint	Improve energy efficiency	•	Implemented Waste Heat Recovery (WHR) system at the POX Hub	
Reduction	Reduce emissions	•	15% reduction in GHG emission intensity	
Water Management	Maintain zero water discharge	•	Zero discharge to surface and underground water bodies, verified by sample analysis	

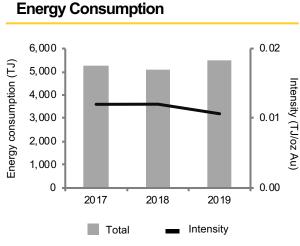


## **Environmental Stewardship**

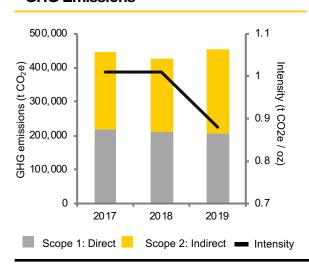
No serious or moderate environmental incidents, with minor incidents c.3x less than in 2018



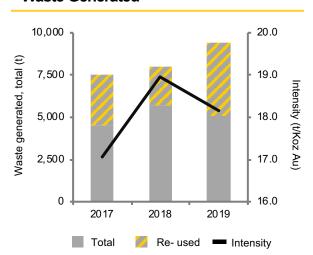




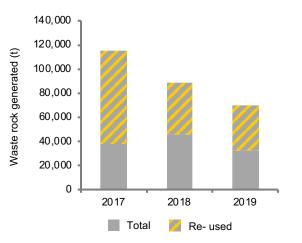
#### **GHG Emissions**



#### Waste Generated



#### **Waste Rock**



## **Health and Safety and Our People**

We regard our people as our most valuable asset and are committed to responsible practices



**0** Fatalities

36% Improvement in LTIFR

#### 30 hrs

On average of safety training per employee

#### 62 hrs

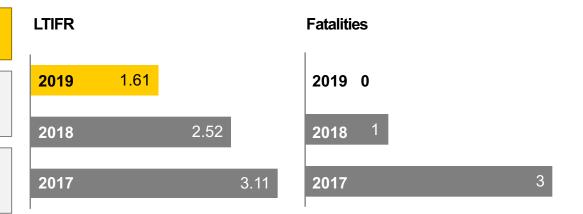
on average training and education in Pokrovskiy mining college<sup>(1)</sup>

#### 20%

increase in the number of employees involved in mentoring programmes

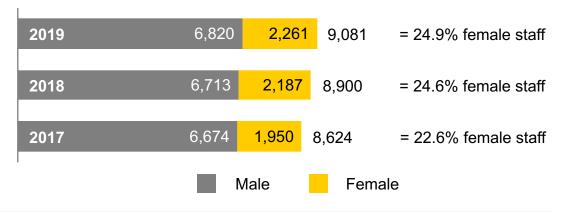
91%

of workforce is from the Russian Far East



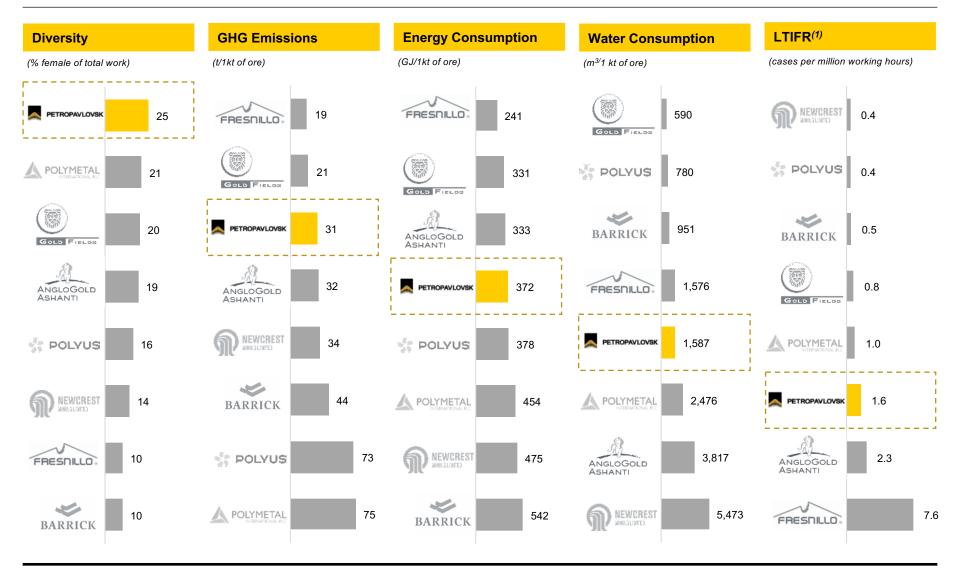
In 2019, Petropavlovsk recorded 36% less accidents per million-man hours vs. 2018, with US\$2.6m spent on initiatives aimed at improving industrial safety and occupational health

#### **Total Headcount and Gender Split**



## **ESG Performance Benchmarking**

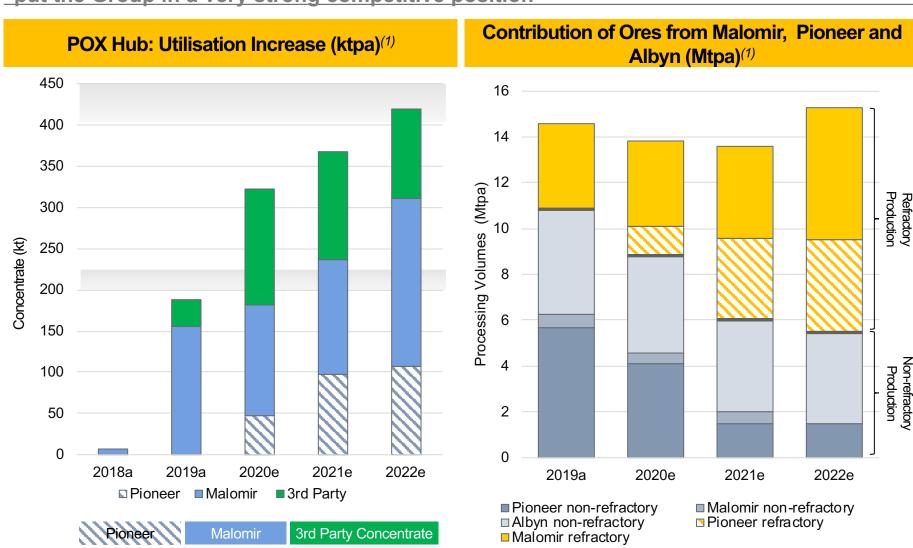
### Consistent and well positioned among peers in terms of ESG standards





## **POX: The Heart of Our Future Strategy**

Commissioning of the POX plant has opened new horizons for Petropavlovsk and has put the Group in a very strong competitive position



## Petropavlovsk's In-house Research and Development Network

A world-class specialist R&D team capable of delivering complex projects

#### **Key data**

## 1st

R&D dedicated pressure oxidation centre and the only one of its kind in Russia

## 1st

Pilot autoclave in Russia

## 7 patents

For treating refractory ores, two of which are being used at the POX Hub

## 3 months

From start-up to first gold production

## 2 weeks

From start-up to achieving full capacity in each autoclave – an industry record

	PO	X Hub					
The competence to implement complex, challenging projects							
Test plan		Unique <i>pilot</i> <i>autoclave*</i> (2010)					
Exploration companies  - NGGF Regis* (since 2004  - Central analytical labora exploration research and analyses (est. 2004)	Laboratories 5 laboratories at mines (since 1998)		Kapstroi* construction company				
Research institutes and R&D Centres  Multidisciplinary   Irgiredmet*   RDC Hydrometallurgy* est.2008							
engineering* (est. 2004)  ### Ingineering  Scientific Institute (acquired 2006)		Э	115011yaromotallargy est.2000				

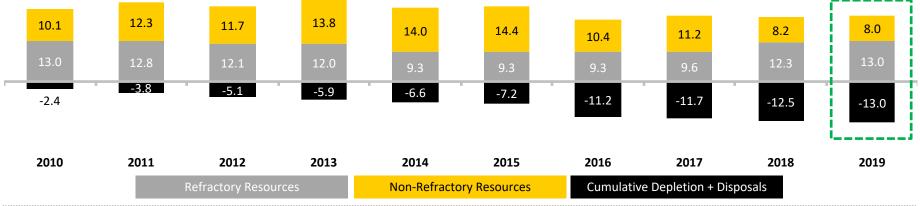
<sup>\*</sup>Took part in implementing POX Hub project.

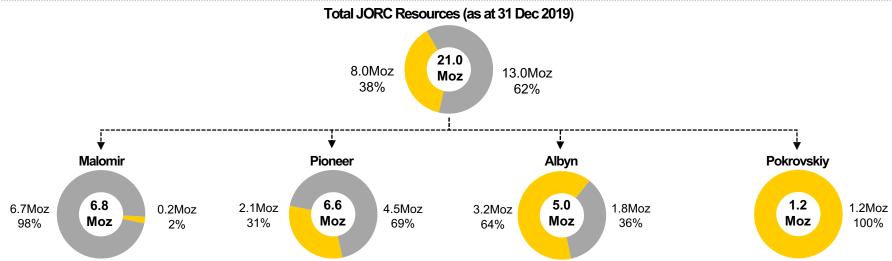


### **Track Record of Resource Growth**

#### As at YE 2019, Group Reserves & Resources totalled 21.0Moz Au, with Reserves of 8.5Moz Au

- Increase in Mineral Resources driven by exploration success at Pioneer, Malomir and higher gold price assumptions
- 0.5Moz depleted through mining activities in 2019 were more than replaced via conversion of resources to reserves predominantly at Elginskoye and Quartzitovoye sites as a result of successful exploration completed during 2019
- Tokur, not shown below, contains non-refractory Resources of 1.4Moz







### Pioneer Flotation: Construction on Schedule for Q4 2020 Launch

Once operating at full capacity, the new flotation plant will double the Group's flotation capacity from 3.6Mtpa (2 x existing lines at Malomir) to 7.2Mtpa



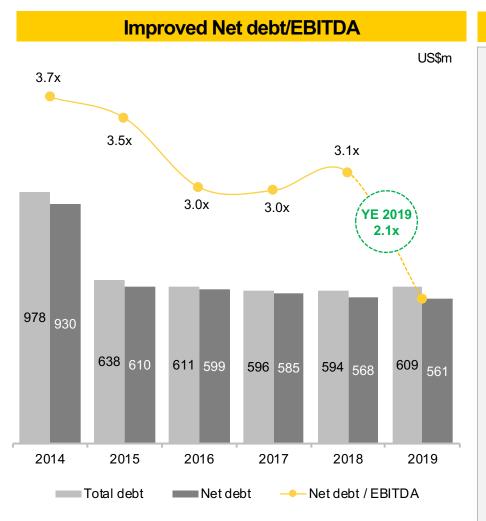






## **Balance Sheet Significantly De-risked Through Management Actions**

Net Debt / EBITDA ratio has decreased to 2.1x as at YE 2019



#### Steps taken to strengthen balance sheet

- Focus on EBITDA has lead to 45% y-o-y growth in 2019, which has driven Net debt/EBITDA down to 2.1x<sup>(1)</sup>
- Refinancing of the US\$100m convertible with new US\$125m issuance due in 2024
- The Company has entered into a transaction to remove the IRC debt guarantees

(1) As at 31 December 2019

## **Captial Allocation Framework**

Board considerations to take into account discussion with shareholders and stakeholders (1)

#### Balance sheet strength

- Normalisation of net debt / EBITDA ratio
- Reduces the burden of annual interest payments
- Improve repayment schedule beyond 2022
- Increases liquidity and balance sheet flexibility
- Stronger business model given cyclicality of commodity prices
- Maximises potential of POX Hub
- Improve feedstock quality to POX Hub

# Capital allocation

- Leverage unique strategic advantage of POX in the region
  - Increases shareholder returns over longer timeframe
    - Increases shareholder returns over longer timeframe

- Rewards shareholder patience
  - Improves capital allocation decision-making
  - Attracts new shareholder base
- Reflective of peer group policy of paying dividends

#### **High return investments**

Sustainable dividend policy

## **Q&A Session**

### Senior Management and the Board look forward to answering your questions



**Dr Pavel Maslovskiy**Chief Executive Officer
Chair of Executive Committee



**Dr Alya Samokhvalova**Deputy CEO



Mr Danila Kotlyarov
CFO and Executive Director



**Mr Dmitrii Chekashkin**Business Transformation
and Operational Efficiency



The Rt. Hon. Sir Roderic Lyne
Non-Executive Chairman
Chair of Nominations Committee



Ms Fiona Paulus Independent Non-Executive and Chair Designate



Mr Harry Kenyon-Slaney
Senior Independent Director
Chair of Safety, Sustainability and
Workforce Committee



Robert Jenkins
Independent Non-Executive Director
Chair of Audit and Remuneration
Committees